Bottom Tier Status Current as of January 14, 2016	Hyatt Gold Passport Platinum	Starwood Preferred Guest Gold	Hilton HHonors Silver	Marriott Rewards Silver	IHG Rewards Gold	Club Carlson Silver	
Elite Qualifying Nights Required	15	25	10	10	10	15	
or Stays	5	10	4	N/A	N/A	10	
Earning Points							
Base Points Earned Per Dollar	5	2	10 base + 5 bonus [3]	10 [3]	10 [3]	20	
Plus Elite Bonus	15% (5.75 total)	50% (3 total)	15% (16.5 total)	20% (12 total)	10% (11 total)	15% (23 total)	
Credit Card Points per Dollar	3	2	6 (Citi) or 7 (Amex)	3 (basic card) or 5 (Premier)	N/A	6 (basic card)	
Total Possible per Dollar	8.75	5	23.5	17	11	29	
			Redeeming Points				
Points per Free Night	5,000 - 30,000	2,000 - 35,000	5,000 - 95,000	6,000 - 70,000	10,000 - 50,000	9,000 - 70,000	
Cost to Earn those Points [1]	\$870 - \$5,217	\$667 - \$11,667	\$303 - \$5.757	\$500 - \$5,833	\$909 - \$4.545	\$391 - \$3,043	
Award Nights Earn Status	Points + Cash awards only	Yes	Yes	Yes	Yes	Yes	
Fifth Award Night Free	No	Yes	Yes	Yes	No	No	
			Upgrades				
Upgrade to Preferred Room	Yes	Yes	Yes	No	Yes	Yes	
Promised a Suite (if Available)	No	No	No	No	No	No	
Advance Upgrade Available	No	No	No	No	No	No	
			Property Benefits				
Bonus Points Amenity	No	125 - 250	No	No	300 - 600	No	
Food/Beverage Amenity	No	Yes	No	No	Yes	No	
Free Bottled Water	No	Yes	Yes	No	No	No	
Free Breakfast	No	No	No	No	No	No	
			Reservations				
Guaranteed Availability	72 hours advance notice	No	No	No	No	No	
Late Check-out	2:00 PM	4:00 PM	By Request	By Request	No	By Request	
			General Information				
Number of Properties (Approx.)	600 hotels	1,160 hotels	4.520 hotels	4.080 hotels	4,960 hotels	1,370 hotels	
Strengths (Scott's Opinion)	Consistent quality Points offer good value Status match to MGM	Good benefits for Gold Very valuable points Stay credit for 3 rooms [2]	Large portfolio Earn points quickly	Pending acquisition of Starwood Hotels & Resorts	Pending integration with Kimpton Karma Buy points for 0.6 cents each	Strong presence in Europe	
Weaknesses (Scott's Opinion)	Few properties	Awards can be expensive Sold to Marriott		Ritz-Carlton brand has separate program	InterContinental brand has separate program	No luxury brand	
Partners	MGM M life	Delta Air Lines, Emirates, & Caesars Total Rewards	N/A	United Airlines	IC Alliance Resorts & Kimpton Karma	N/A	
Footnotes: [1] Calculation divides the member's name in the same reserved.						rooms booked under the	

Middle Tier Status Current as of January 14, 2016	Hyatt Gold Passport Platinum	Starwood Preferred Guest Gold	Hilton HHonors Gold	Marriott Rewards Gold	IHG Rewards Platinum	Club Carlson Gold		
Elite Qualifying Nights Required	15	25	50	50	40	35		
or Stays	5	10	20	N/A	N/A	20		
Earning Points								
Base Points Earned Per Dollar	5	2	10 base + 5 bonus [3]	10 [3]	10 [3]	20		
Plus Elite Bonus	15% (5.75 total)	50% (3 total)	25% (17.5 total)	25% (12.5 total)	50% (15 total)	35% (27 total)		
Credit Card Points per Dollar	3	2	6 - 10 (Citi) or 7 - 12 (Amex)	3 (basic card) or 5 (Premier)	5	6 (basic card) or 10 (Premier)		
Total Possible per Dollar	8.75	5	29.5	17.5	20	37		
			Redeeming Points					
Points per Free Night	5,000 - 30,000	2,000 - 35,000	5,000 - 95,000	6,000 - 70,000	10,000 - 50,000	9,000 - 70,000		
Cost to Earn those Points [1]	\$870 - \$5,217	\$667 - \$11,667	\$286 - \$5,429	\$480 - \$5,600	\$667 - \$3,333	\$333 - \$2,592		
Do Award Nights Earn Status?	Points + Cash awards only	Yes	Yes	Yes	Yes	Yes		
Fifth Award Night Free	No	Yes	Yes	Yes	No	No		
Upgrades								
Upgrade to Preferred Room	Yes	Yes	Yes	Yes	Yes	Yes		
Promised a Suite (if Available)	No	No	No	No	No	No		
Advance Upgrade Available	No	No	No	No	No	No		
			Property Benefits					
Bonus Points Amenity	No	125 - 250	100 - 1,000	No	300 - 600	No		
Food/Beverage Amenity	No	Yes	No	Yes	Yes	Yes		
Free Bottled Water	No	Yes	Yes	Yes	No	No		
Free Breakfast	No	No	Yes	Yes	No	No		
		11	Reservations					
Guaranteed Availability	72 hours advance notice	No	No	No	72 hours advance notice	72 hours advance notice		
Late Check-out	2:00 PM	4:00 PM	By Request	By Request	No	By Request		
General Information								
Number of Properties (Approx.)	600 hotels	1,160 hotels	4.520 hotels	4,080 hotels	4,960 hotels	1,370 hotels		
Strengths (Scott's Opinion)	Consistent quality Points offer good value Status match to MGM	Good benefits for Gold Very valuable points Stay credit for 3 rooms [2]	Large portfolio Earn points quickly	Pending acquisition of Starwood Hotels & Resorts	Pending integration with Kimpton Karma Buy points for 0.6 cents each	Strong presence in Europe		
Weaknesses (Scott's Opinion)	Few properties	Awards can be expensive Sold to Marriott	Breakfast benefit not available at Waldorf-Astoria	Ritz-Carlton brand has separate program	InterContinental brand has separate program	No luxury brand		
Partners	MGM M life	Delta Alr Lines, Emirates, & Caesars Total Rewards	N/A	United Airlines	IC Alliance Resorts & Kimpton Karma	N/A		
Footnotes: Shaded cells indicate b to three rooms booked under the n						The second secon		

Top Tier Status Current as of January 14, 2016	Hyatt Gold Passport Diamond	Starwood Preferred Guest Platinum	Hilton HHonors Diamond	Marriott Rewards Platinum	IHG Rewards Spire	Club Carlson Concierge	
Elite Qualifying Nights Required	50	50	60	75	75	75	
or Stays	25	25	30	N/A	N/A	30	
			Earning Points				
Base Points Earned Per Dollar	5	2	10 base + 5 bonus [3]	10 [3]	10 [3]	20	
Plus Elite Bonus	30% (6.5 total)	50% (3 total) [4]	50% (20 total)	50% (15 total)	100% (20 total)	75% (35 total)	
Credit Card Points per Dollar	3	2	6 - 10 (Citi) or 7 - 12 (Amex)	3 (basic card) or 5 (Premier)	5	6 (basic card) or 10 (Premier)	
Total Possible per Dollar	9.5	5	32	18	25	45	
			Redeeming Points				
Points per Free Night	5,000 - 30,000	2,000 - 35,000	5,000 - 95,000	6,000 - 70,000	10,000 - 50,000	9,000 - 70,000	
Cost to Earn those Points [1]	\$769 - \$4,615	\$667 - \$11,667	\$250 - \$4,750	\$400 - \$4.667	\$500 - \$2,500	\$257 - \$2,000	
Do Award Nights Earn Status?	Points + Cash awards only	Yes	Yes	Yes	Yes	Yes	
Fifth Award Night Free	No	Yes	Yes	Yes	No	No	
			Upgrades				
Upgrade to Preferred Room	Yes	Yes	Yes	Yes	Yes	Yes	
Promised a Suite (if Available)	No	Yes	No	No	No	No	
Advance Upgrade Available	4 per year (7 nights each)	10 nights per year	No	No	No	No	
			Property Benefits				
Bonus Points Amenity	500 - 1,000	250 - 500	100 - 1,000	500	300 - 600	No	
Food/Beverage Amenity	Yes	Yes	Yes	\$10 credit	Yes	Yes	
Free Bottled Water	No	Yes	Yes	No	No	No	
Free Breakfast	Yes	Yes (instead of points)	Yes	Yes	No	Yes	
			Reservations				
Guaranteed Availability	48 hours advance notice	72 hours advance notice	48 hours advance notice	48 hours advance notice	72 hours advance notice	48 hours advance notice	
Late Check-out	4:00 PM	4:00 PM	By Request	By Request	No	By Request	
General Information							
Number of Properties (Approx.)	600 hotels	1,160 hotels	4.520 hotels	4,080 hotels	4,960 hotels	1,370 hotels	
Strengths (Scott's Opinion)	Points offer good value Status match to MGM Share benefits with friends	Very valuable points Stay credit for 3 rooms [2]	Large portfolio Earn points quickly	Pending acquisition of Starwood Hotels & Resorts	 Pending integration with Kimpton Karma Buy points for 0.6 cents each Spire gets 25K bonus points 	Strong presence in Europe	
Weaknesses (Scott's Opinion)	Few properties	Awards can be expensive Sold to Marriott	Breakfast benefit not available at Waldorf-Astoria	 Ritz-Carlton brand has separate program 	 InterContinental brand has separate program 	No luxury brand	
Partners	MGM M life	Delta Alr Lines, Emirates, & Caesars Total Rewards	N/A	United Airlines	IC Alliance Resorts & Kimpton Karma	N/A	
Footnotes: [1] Calculation divides the member's name in the same reserves.							